

**Production Assistance for
Cellular Therapies**



Educational Web Seminar
*Contract Manufacturing by and for
Academic Institutes*
Tuesday, 15 December 2020
12:00 PM – 1:00 PM ET

1

Speakers

Aisha Khan, MSc, MBA
Executive Director of Laboratory Operations
Interdisciplinary Stem Cell Institute, University of Miami

Adrian P. Gee, PhD, MI Biol
Director, Clinical Applications Laboratory
Center for Cell and Gene Therapy
Baylor College of Medicine

Allan Dietz, PhD
Director, IMPACT (Immune Progenitor and Cell Therapeutics)
Associate Professor
Mayo Clinic College of Medicine



2


Disclosures

Disclosure of Financial Relationships
It is the policy of the University of Minnesota Office of Continuing Professional Development to ensure balance, independence, objectivity and scientific rigor in all of its educational activities. All individuals (including spouse/partner) who have influence over activity content are required to disclose to the learners any financial relationships with a commercial interest related to the subject matter of this activity. A commercial interest is any entity producing, marketing, re-selling, or distributing health care goods or services consumed by or used on, patients. Disclosure information is reviewed in advance in order to manage and resolve any possible conflicts of interest. Specific disclosure information for each presenter, course director, and planning committee member will be shared with the learner prior to the presenter's presentation. Persons who fail to complete and sign this form in advance of the activity are not eligible to be involved in this activity.

Unless otherwise noted, individuals did not indicate any relevant affiliations or financial interests.

Presenters


Adrian Gee, PhD, MI Biol Professor, Center for Cell & Gene Therapy Baylor College of Medicine	Allan Dietz, PhD Associate Professor of Laboratory Medicine and Pathology Mayo Clinic College of Medicine
Course Director	Ashraf El Faky, MD Medical Officer, The Emmes Company aefikfy@emmes.com
Lauri Ibenana, MPS Project Manager, The Emmes Company libenana@emmes.com	Joseph Gold, PhD Senior Director, Manufacturing, Center for Biomedicine & Genetics; City of Hope jgold@coh.org
Additional Planning Committee Members	Aisha Khan, MSc, MBA Executive Director, Laboratory Operations and Development, University of Miami akhan@med.miami.edu
David H. McKenna, Jr., MD Professor, Lab Medicine & Pathology, University of MN mckenn02@umn.edu	Linda L. Kelley, PhD Senior Member, Department of Immunology, Moffitt Cancer Center linda.kelley@moffitt.org
Adrian Gee, PhD, MI Biol Professor, Center for Cell & Gene Therapy, Baylor College of Medicine aggee@txch.org	



3

4

CE Credit



Accreditation Statement
 In support of improving patient care, this activity has been planned and implemented by University of Minnesota, Interprofessional Continuing Education and The Emmes Company. The University of Minnesota, Interprofessional Continuing Education is jointly accredited by the Accreditation Council for Continuing Medical Education (ACCM), the Accreditation Council for Pharmacy Education (ACPE), and the American Nurses Credentialing Center (ANCC), to provide continuing education for the healthcare team.


Credit Designation Statements

American Medical Association (AMA)
 The University of Minnesota, Interprofessional Continuing Education designates this live activity for a maximum of 1.0 *AMA PRA Category 1 Credits™*. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

American Society for Clinical Laboratory Science
 1.0 hour of P.A.C.E. credit (CEU) through the University of Minnesota Medical Laboratory Sciences Program will be offered for this session.

Florida Clinical Laboratory Personnel
 The University of Minnesota Medical School, Office of Continuing Professional Development has been approved by the Florida Board of Clinical Laboratory Personnel, CE Provider #50-21144. This activity has been approved by the Florida Board of Clinical Laboratory Personnel, CE Broker Tracking #20-803106 and will offer 1.0 hour of continuing education (general).

Other Healthcare Professionals Other healthcare professionals who participate in this CE activity may submit their statement of participation to their appropriate accrediting organizations or state boards for consideration of credit. The participant is responsible for determining whether this activity meets the requirements for acceptable continuing education.



4


5

CE Credit

CE credit is **only** offered to participants who have attended this **live** web seminar. To claim CE credit or receive a Statement of Participation, each attendee must:

- 1) Complete the web seminar evaluation and credit tracker within 1 week of the web seminar, by Thursday, December 22:
<http://z.umn.edu/PACTEvalCredits>
 - You will be directed to this link when you exit the web seminar.
 - The link is also provided in the web seminar email reminder sent on 15 December 2020 to registered attendees.
- 2) Complete the attendee roster within 72 hours of the web seminar (group attendees).
 - The attendee roster is provided in the web seminar email reminder sent on 15 December 2020 to registered attendees.

Note: After the online evaluation/credit tracker and live web seminar attendees list have been processed, the CE credit or Statement of Participation will be issued via email from the University of Minnesota, within 4-6 weeks, to those requesting CE/Statements of Participation.



5

6

Production Assistance for Cellular Therapies



Educational Web Seminar
Contract Manufacturing by and for Academic Institutes


Tuesday, December 15, 2020
 12:00 PM – 1:00 PM ET

6

7


Objectives

- Describe current technologies and trends in contract manufacturing and how they both affect the landscape of the current market.
- Identify what the quality assurance requirements are from steps in product development to the manufacturing of the clinical product.
- Identify the key elements of the technical requirements versus the legal requirements and how they both affect the technical, legal and pricing structure of agreements.
- Describe the necessary steps needed in the manufacturing phase and through the product administration phase to create a successful supply chain for cell therapy manufacturing.
- Describe the differences between academic contract manufacturing and commercial contract manufacturing and the importance of both in determining the need for services.




7

8





Contracting: In and Out

Adrian Gee
Center for Cell & Gene Therapy
Baylor College of Medicine
Houston, Texas



Academic GMP Facility






8

9

Outline

- Contracting Scenarios
 - Working for Biotech
 - Contracting out services
- Other considerations
- Future directions

9

10

Working for Biotech

Selection based on:

- Previous experience
- Accreditation
- FDA registration/audits

Preliminary meeting

- Review experience
- Examine capacity

Follow-up meeting

- Non-disclosure agreement












10


11

Working for Biotech

Status Meeting

- IND Status
- Methods finalized or translational?
- Validated procedures
- Source of cells
- Informed consent
- Donor screening
- Incoming cell shipment
- Tech transfer / Staff training
- Timelines / Capacity



11

12

Working for Biotech

Who, where, when?

- Product testing and release
 - Certificate of Analysis
- Product shipping
- Preparation for administration
- Ongoing quality management









12


13


Ongoing Quality Management



Quality audit

- Who, when, what, how long?





Quality Agreement

13

14

Quality Agreements

Section	Description
	Signature Page
1.0	Purpose
2.0	Scope
3.0	Policy Statements
4.0	Definitions
5.0	Regulatory Authorizations and Com
6.0	Equipment and Testing Facilities
7.0	Documentation
8.0	Materials Receipt and Storage
9.0	Reference Standard Management
10.0	Analytical Methods and Testing
11.0	Deviations, Discrepancies, OOS, an
12.0	Change Control
13.0	Data Acceptance and Disposition
14.0	Sample and Record Retention
15.0	Complaints and Recalls
16.0	Inspections and Audits
17.0	Annual Product Review (commers
18.0	Subcontracting

Specifies all aspects of quality management

Assigns parameters to be met

Assigns responsibilities of each party

14

15

Quality Agreements

What to look for:

Visit frequency

Reporting

- Frequency
- Turnaround times

Change control

Regulatory involvement

15

16




Major Issues


Legal contract

- Complex
- Takes time

Degree of involvement

- This is ONE project – not your ONLY project
- Charge for additional services & time
- Set boundaries




16

17

Most important!

- Clear lines of communication
- Free and open communication
- Trust
- Ongoing collaboration
- Common problem solving







17

18

Contracting Out Services

Manufacturing

- Cell Products
- Intermediates
- Viral Vectors
- Plasmids
- Peptides









18

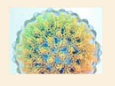

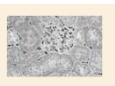

19

Contracting
Out Services



Testing

- Viral testing
- Animal testing
- TEM
- Replication-competent virus
- Residual reagents

19

20

Whom to
Chose?



Manufacturing

- 128 Commercial companies
- 28 Academic Facilities
- Government-funded organizations

Testing

- Eurofins, BioReliance, WuXi AppTec, Charles River, ThermoFisher etc. etc.





20

21

Manufacturing
Companies



- Experience
- GMP Compliance
- Familiarity with regulations
- Do they have procedures in place
- Ability to source starting material
- Good working relationships
- Can provide customized solutions
- Additional services?
- Cost & turnaround times






21

22

Testing Companies



- Familiar with regulations & current release assays
- Good working relationship with regulators
- GMP/GLP compliant
- Wide range of testing services
- Open working relationship
- Good problem solvers
- Costs and turnaround times?






22

23

Manufacturing & Testing Backlogs



- Academic facilities generally have shorter wait time
- Consider foreign companies with FDA experience
- Bring in-house
- Bundle projects to create special relationships
- Consider governmental services







23

24

Conclusions



- Academic facilities can benefit from contract activities
- Detailed negotiations with defined responsibilities are important
- Contracting out activities requires careful evaluation of multiple factors

24



25

36

MAYO CLINIC

IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

Contract Manufacturing at an Academic Medical Center

Allan B. Dietz, Ph.D.
PACT Webinar
November 2020

26

37

Contract Manufacturing at Mayo Clinic

- CM for phase I, II and III trials
- Multiple companies
- >350 manufactured products
- >125 patients

brainstorm cell therapeutics

Dendreon

Contract Manufacturing		
Activity	Patients	Total performed
Collection	130	356
Manufacture	127	353

MAYO CLINIC

IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

27

28

Contract manufacturing

- What is it?
 - Trading your time, expertise, space and equipment
- Why would you do this crazy thing?
 - \$
 - To fill gaps that occur in production runs/to get facility to capacity
 - To gain some expertise
 - To “fit” new product into a clinical program

MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

28

29

Decision Matrix for Contract Manufacturing

```

    graph TD
      A[Do you have clinical interest?] -- Yes --> B[Do you have capacity*]
      A -- No --> C[Do not proceed]
      B -- Yes --> D[Do you have expertise]
      B -- No --> C
      D -- Yes --> E[Will you get paid enough?]
      D -- No --> C
      E -- Yes --> F[Go For It!]
      E -- No --> C
      C --- G[If no, then usually]
  
```

capacity* = space, time, personnel

MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

29

30

Considerations in regards to contract manufacture...capacity

- Capacity calculations
 - Understand prioritization
 - Time is money for companies
- Space
 - Dedicated clean room?
- People and training
 - Train the trainer?
- Expertise
 - Does the project need any development (validations, new SOPs, etc.)?

MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

30

31

Considerations in regards to contract manufacture...capacity

- How to decide if you have capacity?
 - Get as much detail as you can
 - Review SOP, data, requirements
 - Try to estimate gaps between what they need and what they have
 - Could be zero...could be a lot
 - BE REALISTIC on time
 - It will probably take more time than you think


MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

31

32

Capacity, budget, and time

- The calculus used to understand your capacity (infrastructure, people, development needs etc.) is the basis you use to start estimating both
 - Time
 - Budget



- Both of which (if they are excessive) will be non-starters for the company...

MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

32

33

Agreements

- You have a feel for the time and budget AND you think you have capacity
- Now time to figure out how you work together
- Technical Agreement
- Quality agreement
- *(Intellectual property, confidentiality, liability are not discussed here but should be addressed somewhere)*

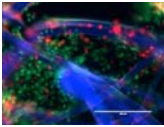
MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

33

34

Technical Agreement Part 1

- What you are going to do?
 - How many runs
 - What release tests
 - Extra work if necessary (development, new release assays, equipment validation etc.)



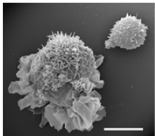
MAYO CLINIC
IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

34

35

Technical Agreement Part 2

- What you need
 - List of SOPs (Document Matrix)
 - List of Critical Materials
 - Process specific equipment



MAYO CLINIC
IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

35

36

Quality Agreement

- The quality agreement describes who is responsible for the quality aspects of manufacturing
 - Ultimately – the Sponsor is responsible, however, *how they do that job via the interaction with the CRM* is what is outlined in the QA

MAYO CLINIC
IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

36

37

Quality Agreement

- Parts of a QA
 - **Monitoring plan**
 - What the Sponsor considers sufficient information to meet their regulatory requirements for example:
 - *Pre-audit*
 - *Review CoA*
 - *Scheduled batch record review*
 - Anything else is transferred to fall under typical CRM quality unit responsibilities
 - **Communication plan**

MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

37

38

Quality Agreement

- Parts of a QA - the **Communication plan**
 - What are you communicating?
 - When will it take place?
- Examples...
 - Product fails release testing – **Immediate**
 - Minor event during processing (verifier signature missed on one step of SOP – **within 5 working days**)
 - Courier was late for scheduled pick up – **at monthly meeting**
- The Document matrix and critical materials list in TA are reference points for communication
 - Things on that list fall to higher urgency in communication

MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

38

39

Timing and budgets

- Proposal hits your desk...
 - Review for capacity, expertise, time
 - Do your best to estimate time and resource requirements for BOTH the Quality and technical agreements
 - Bid out in two parts; quality agreement work and technical work
 - *They accept the bids...*

MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

39

40

They accepted the bids – PART 1

- Start the QA agreement process
 - Get list of critical materials
 - Get a list of SOPS in document matrix
 - Agree on communication matrix
 - Get required equipment
- Once completed with the QA part – then should be good to go on the technical agreement
- Should be able to provide validated test runs of process – IND filings

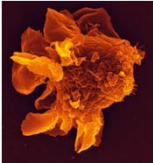
MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

40

41

They accepted the bids – PART 2

- Initiate the TA agreement
 - With the QA done, this should be easy
 - Manufacture according to plan reviewed and approved SOP
 - Refer to the QA for communication/reporting issues
 - MEET THE TIMING MILESTONES



MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

41

42

The final steps


- Close out
 - Make sure the close out process is included in the agreements
 - Final transfer and sign off of all documents
 - Retained product transfers

IT'S THAT SIMPLE

MAYO CLINIC IMMUNE, PROGENITOR, AND CELL THERAPEUTICS (IMPACT)

42

43



Contract Manufacturing By and For Academic Institutes



43

44



Speaker Contact Email

Adrian Gee
Apgee@texaschildrens.org

Allan Dietz
Dietz.allan@mayo.edu



44


45

CE Credit

CE credit is **only** offered to participants who have attended this **live** web seminar. To claim CE credit or receive a Statement of Participation, each attendee must:

- 1) Complete the web seminar evaluation and credit tracker within 1 week of the web seminar, by Thursday, December 22:
<http://z.umn.edu/PACTEvalCredits>
 - You will be directed to this link when you exit the web seminar.
 - The link is also provided in the web seminar email reminder sent on 15 December 2020 to registered attendees.
- 2) Complete the attendee roster within 72 hours of the web seminar (group attendees).
 - The attendee roster is provided in the web seminar email reminder sent on 15 December 2020 to registered attendees.

Note: After the online evaluation/credit tracker and live web seminar attendees list have been processed, the CE credit or Statement of Participation will be issued via email from the University of Minnesota, within 4–6 weeks, to those requesting CE/Statements of Participation.




45

46

On-demand Web Seminars

Today's web seminar (presentation slides, audio/video recording) and previous web seminars are available publicly at www.pactgroup.net

Select **Education** → **PACT Web Seminars**



46

47

Thank you for attending!

To register for updates on upcoming web seminars visit us on the web at: www.pactgroup.net



47
